Building a Competitive Employer Brand Through the Recruitment and Offer Process



Today's Presenters:







Miles Hobby VP, Product **Emily Kent** Director of Talent Acquisition

Jordan Evans Offer Letters Account Executive



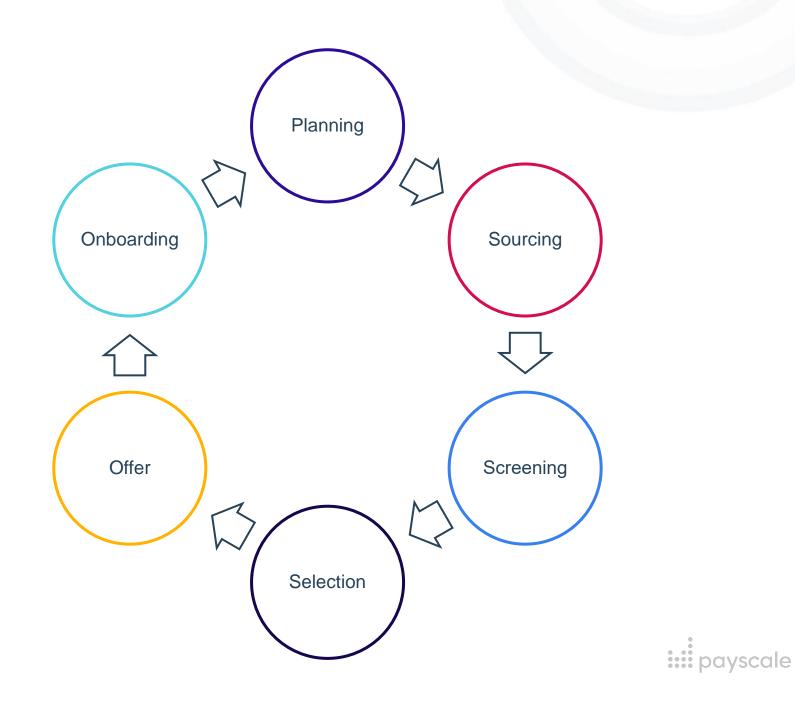
Today's Agenda

- Best practices on the candidate experience
- Introducing Agora
- How Payscale is enhancing our candidate experience
- Visual Offer Letters Demo

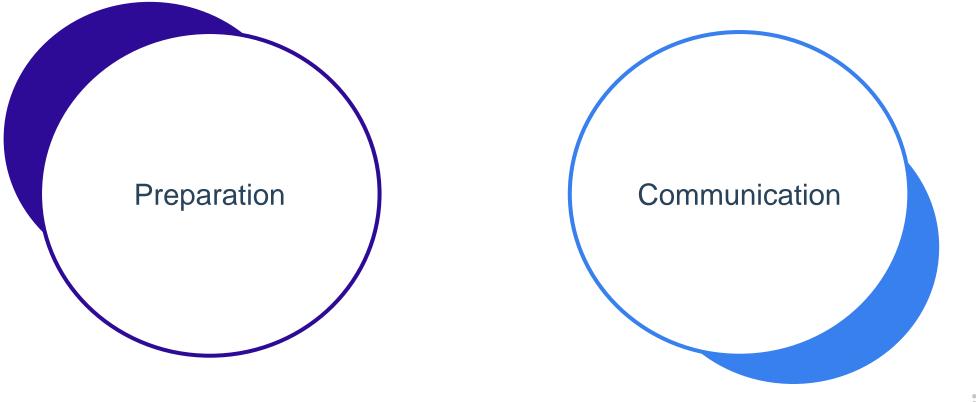
Best practices on the candidate experience



The recruitment life cycle



Two main themes of an exceptional candidate experience



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Preparation

- Create a clear job description
 - Does it accurately reflect the role
 - Highlight the unique aspects of your organization
- Align with stakeholders
 - What are the key criteria
 - What are the needs of business
- Have a clearly defined plan for the interview process
 - Who is covering what
- Understand the current market
 - Help set expectations



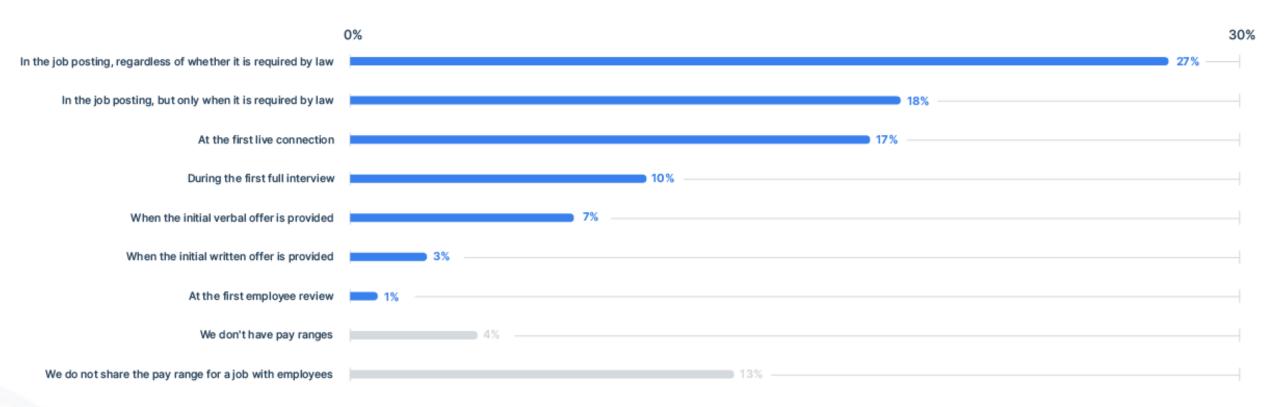
Communication

- Communicate often
 - Don't be a black hole
- Set expectations with candidate
 - How long is the process
 - What are the steps
 - When will they hear from you
- Provide feedback and seek feedback
 - Give feedback in a timely manner
 - · Seek feedback from the candidates about their experience
- Be transparent: about the role, process, compensation
 - Bait and switch never works out



Transparency with prospective employees

When do you first share the organization's pay range for a job with prospective employees?





The offer letter stage is often the most overlooked...



Introducing Agora



Our origin story



Founded in San Francisco in 2020 by two software engineers & housemates:

Miles Hobby (CEO) and Geoffrey Tisserand (CTO)

Agora's mission was to demystify compensation

Creating differentiated employer brand in a competitive talent market using total compensation

Empowering candidates and employees to better understand the what and why behind their pay

Bridging the gap between employers and their employees

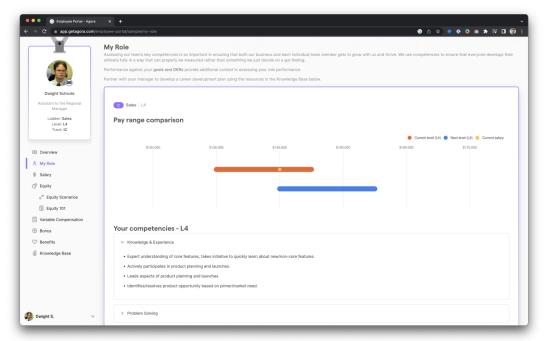
Creating a differentiated offer experience for candidates

Visual Offer Letters Offer letter - Agora C app.getago Welcome to the team, Jane! Congratulations! The team at Dunder Mifflin is very excited to extend this offer to you to join our family. We believe you would be a perfect fit on ur team and make a huge impact here. We hop you join us on our mission to make paper more Jane Doe ccessible and affordable for all Start date: Apr 1 202 C Equit Sign-on bonus Base salary Equity \$10,000 -\$100,000 100,000 -7 Comne Benefits Target bonu 10% \$23,000

What you will learn about today

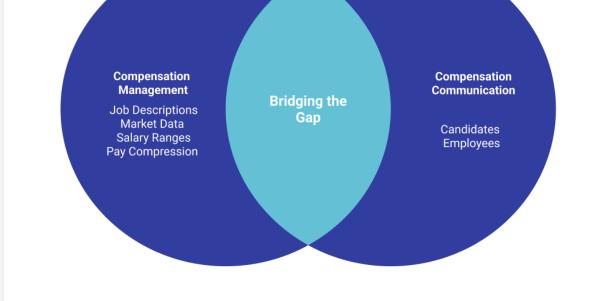
Providing proactive compensation access for current employees

Employee Total Rewards Portal

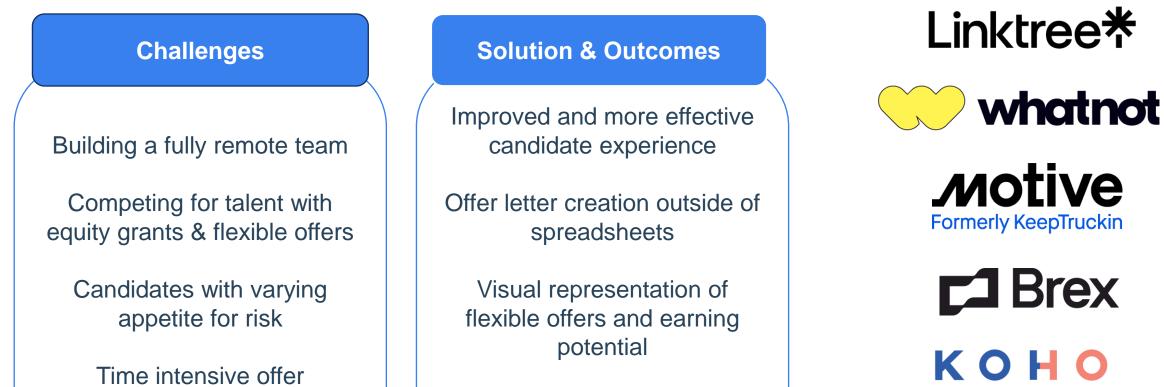


What we are innovating on for the future

Working together with Payscale



How Turquoise Health utilizes visual offer letters to improve the hiring experience



First 18/20 offers accepted

development

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DRATA

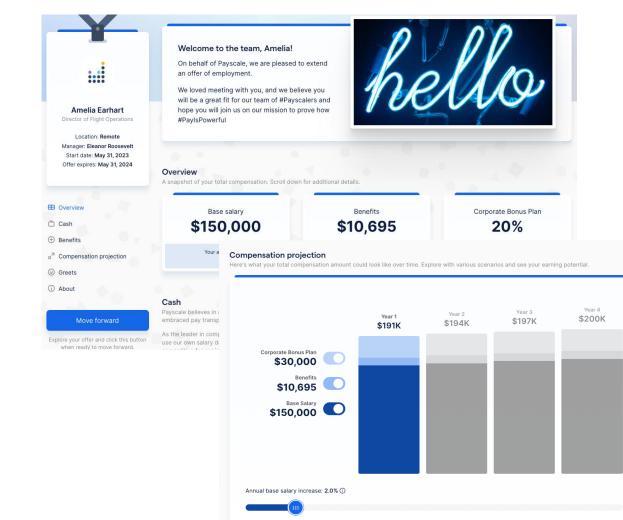
How Payscale is enhancing our candidate experience



Standard vs Dynamic

Standard Offer letter: basic boring did not show value

Dynamic Offer Letter: interactive, personal, shows value



Dear [candidate-first-name]:

On behalf of <u>Payscale</u>, Inc. (the "Company"), I am pleased to offer you a conditional offer of employment for the position of [job-title], reporting to [job-hiring-manager]. This Conditional Offer of Employment is not a contract indicating guaranteed employment or duration.

The terms of your new position with Payscale are set forth below:

- <u>Position</u>: You will be working as a [job-type] employee. Your role with <u>Payscale</u> will be on an "at-will" basis, meaning that either you or <u>Payscale</u> may terminate your employment at any time with or without cause.
- <u>Start Date:</u> Your first day at <u>Payscale</u> will be on [candidate-start-date], or a mutually agreed upon date.
- 3. Compensation
 - a. Base Salary This is a [job-type], [job-Job sub-type], exempt position. You will receive an annual salary of [candidate-Salary], less applicable withholdings, which will be paid bi-weekly (the "Base Salary") in accordance with the Company's normal payroll procedures. Your Base Salary will be subject to periodic review and adjustment.
- 4. <u>Benefits:</u> As a full-time employee of the Company, you will be eligible on the first day of the month following your start date to participate in a number of Company-sponsored benefits, including but not limited to medical dental, and vision benefits; eligibility to participate in <u>Payscale's</u> 401k program; unlimited paid time off; 15 paid holidays annually; eligibility to participate in flexible spending accounts; and life insurance. <u>Payscale</u> reserves the right to change or rescind its benefit plans and programs and alter employee contribution levels in its discretion. A full description of these benefits is attached.

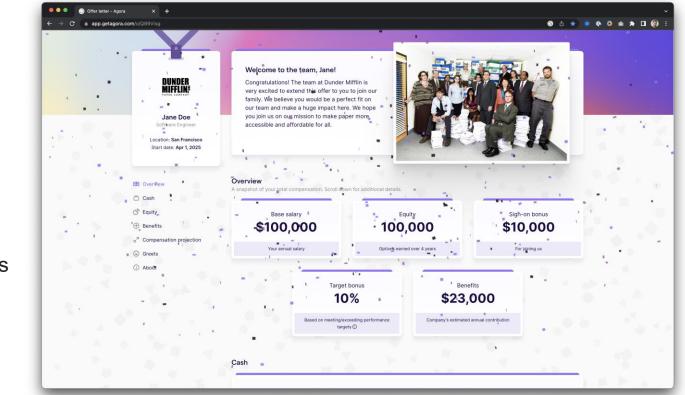
Offer Letters Demo



Interactive Offer Letters

Improve your candidate experience while helping companies streamline their offer workflow.

- ✓ Unforgettable, modernized offer experience
- Equity & salary growth projections
- Perks & Benefits explanations
- ✓ Welcome cards from future teammates
- ✓ FAQs to progressively answer company questions
- ✓ Configurable offer branding
- ✓ Performance analytics
- ✓ Document signing integration
- ✓ Approval workflow



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Become an early adopter

We are looking for organizations who are interested in transforming their candidate experience with visual offer letters!

As a member of our early adopter program, you will receive:

✓ Access to the visual offer letter product

✓ Access to the Product Management team

✓ Special early adopter pricing





Feel free to ask any questions in the chat!

