# Building a Competitive Employer Brand Through the Recruitment and Offer Process



### **Today's Presenters:**







Miles Hobby VP, Product **Emily Kent** Director of Talent Acquisition

Jordan Evans Offer Letters Account Executive



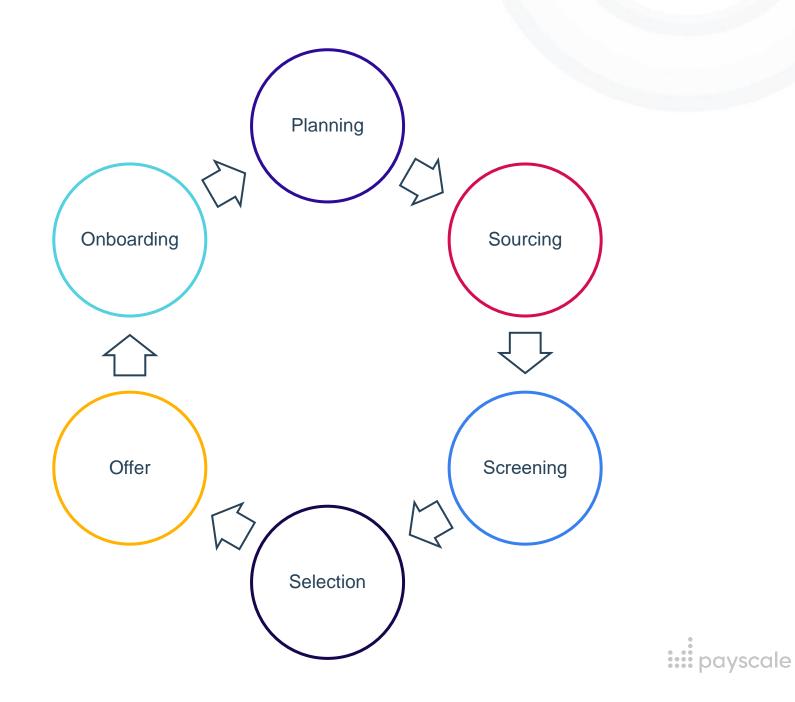
## Today's Agenda

- Best practices on the candidate experience
- Introducing Agora
- How Payscale is enhancing our candidate experience
- Visual Offer Letters Demo

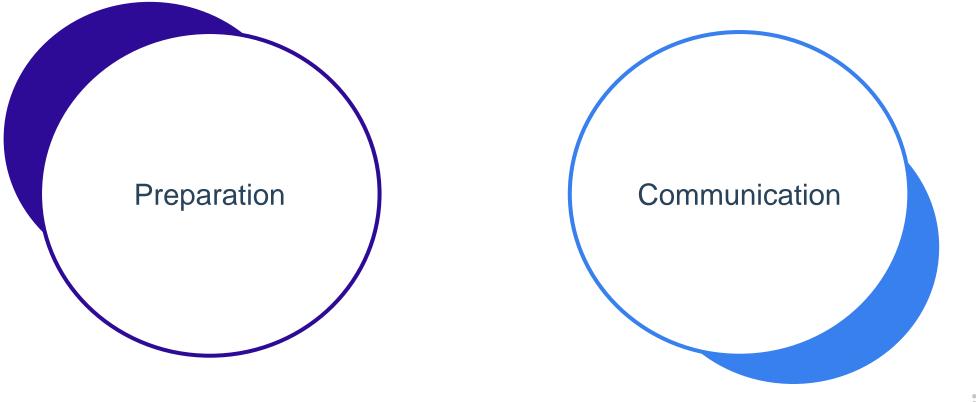
Best practices on the candidate experience



# The recruitment life cycle



#### Two main themes of an exceptional candidate experience



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## Preparation

- Create a clear job description
  - Does it accurately reflect the role
  - Highlight the unique aspects of your organization
- Align with stakeholders
  - What are the key criteria
  - What are the needs of business
- Have a clearly defined plan for the interview process
  - Who is covering what
- Understand the current market
  - Help set expectations



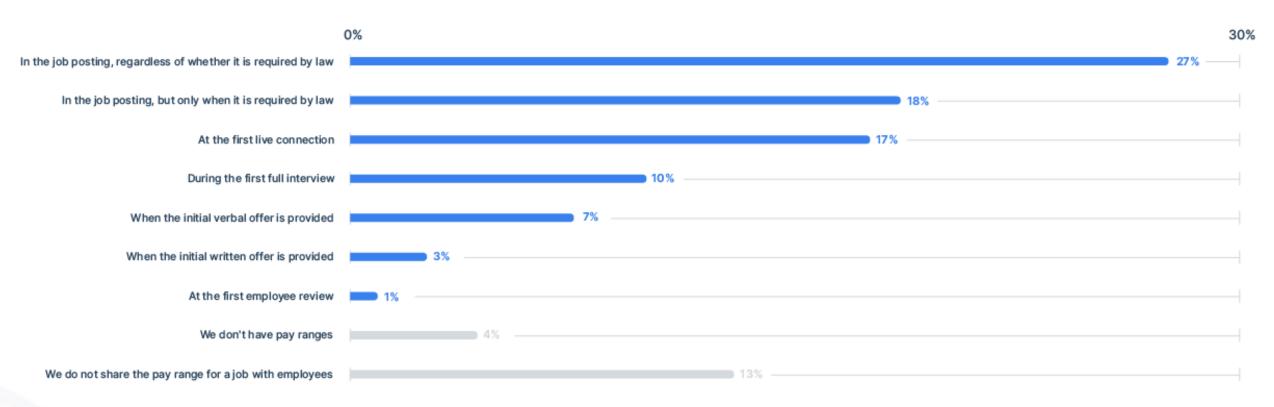
# Communication

- Communicate often
  - Don't be a black hole
- Set expectations with candidate
  - How long is the process
  - What are the steps
  - When will they hear from you
- Provide feedback and seek feedback
  - Give feedback in a timely manner
  - · Seek feedback from the candidates about their experience
- Be transparent: about the role, process, compensation
  - Bait and switch never works out



## Transparency with prospective employees

When do you first share the organization's pay range for a job with prospective employees?





# The offer letter stage is often the most overlooked...



# Introducing Agora



# Our origin story



Founded in San Francisco in 2020 by two software engineers & housemates:

Miles Hobby (CEO) and Geoffrey Tisserand (CTO)

# Agora's mission was to demystify compensation

Creating differentiated employer brand in a competitive talent market using total compensation

Empowering candidates and employees to better understand the what and why behind their pay

Bridging the gap between employers and their employees

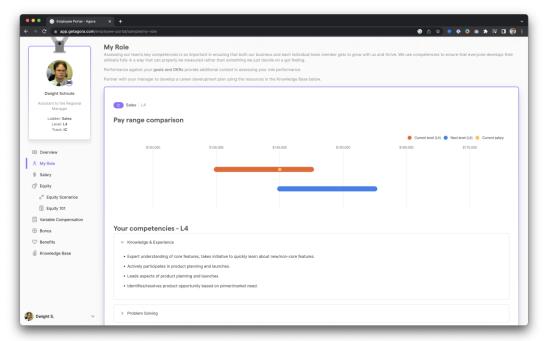
### Creating a differentiated offer experience for candidates

#### Visual Offer Letters Offer letter - Agora C app.getago Welcome to the team, Jane! Congratulations! The team at Dunder Mifflin is very excited to extend this offer to you to join our family. We believe you would be a perfect fit on ur team and make a huge impact here. We hop you join us on our mission to make paper more Jane Doe ccessible and affordable for all Start date: Apr 1 202 C Equit Sign-on bonus Base salary Equity \$10,000 -\$100,000 100,000 -7 Comne Benefits Target bonu 10% \$23,000

What you will learn about today

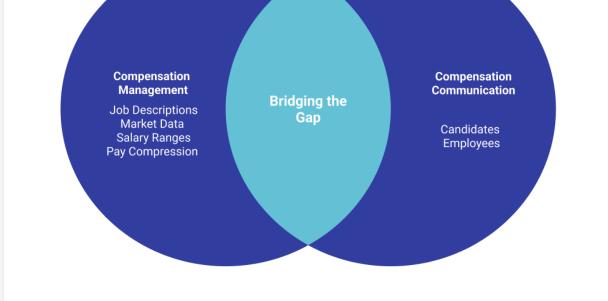
#### Providing proactive compensation access for current employees

#### **Employee Total Rewards Portal**

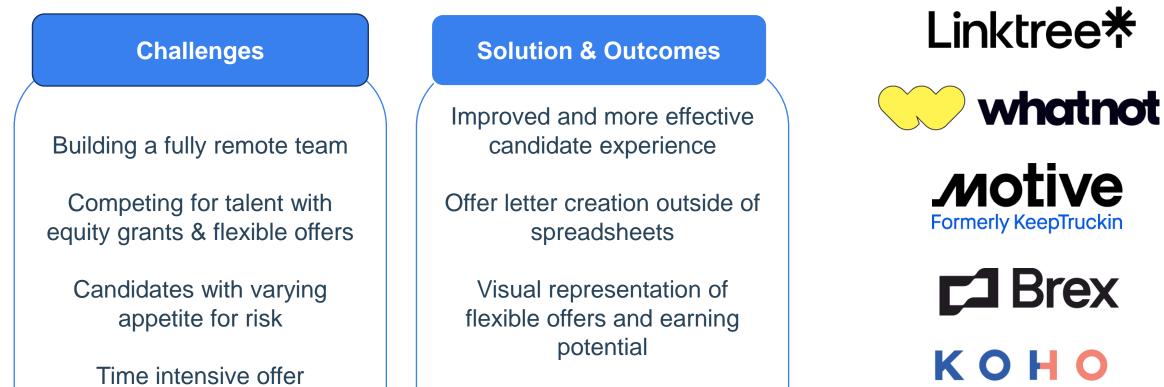


What we are innovating on for the future

# Working together with Payscale



## How Turquoise Health utilizes visual offer letters to improve the hiring experience



First 18/20 offers accepted

development

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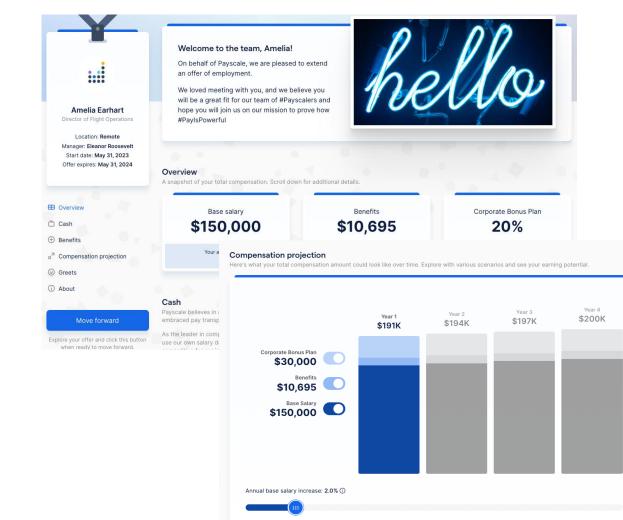
# How Payscale is enhancing our candidate experience



# **Standard vs Dynamic**

#### Standard Offer letter: basic boring did not show value

# Dynamic Offer Letter: interactive, personal, shows value



#### Dear [candidate-first-name]:

On behalf of <u>Payscale</u>, Inc. (the "Company"), I am pleased to offer you a conditional offer of employment for the position of [job-title], reporting to [job-hiring-manager]. This Conditional Offer of Employment is not a contract indicating guaranteed employment or duration.

The terms of your new position with Payscale are set forth below:

- <u>Position</u>: You will be working as a [job-type] employee. Your role with <u>Payscale</u> will be on an "at-will" basis, meaning that either you or <u>Payscale</u> may terminate your employment at any time with or without cause.
- <u>Start Date:</u> Your first day at <u>Payscale</u> will be on [candidate-start-date], or a mutually agreed upon date.
- 3. Compensation
  - a. Base Salary This is a [job-type], [job-Job sub-type], exempt position. You will receive an annual salary of [candidate-Salary], less applicable withholdings, which will be paid bi-weekly (the "Base Salary") in accordance with the Company's normal payroll procedures. Your Base Salary will be subject to periodic review and adjustment.
- 4. <u>Benefits:</u> As a full-time employee of the Company, you will be eligible on the first day of the month following your start date to participate in a number of Company-sponsored benefits, including but not limited to medical dental, and vision benefits; eligibility to participate in <u>Payscale's</u> 401k program; unlimited paid time off; 15 paid holidays annually; eligibility to participate in flexible spending accounts; and life insurance. <u>Payscale</u> reserves the right to change or rescind its benefit plans and programs and alter employee contribution levels in its discretion. A full description of these benefits is attached.

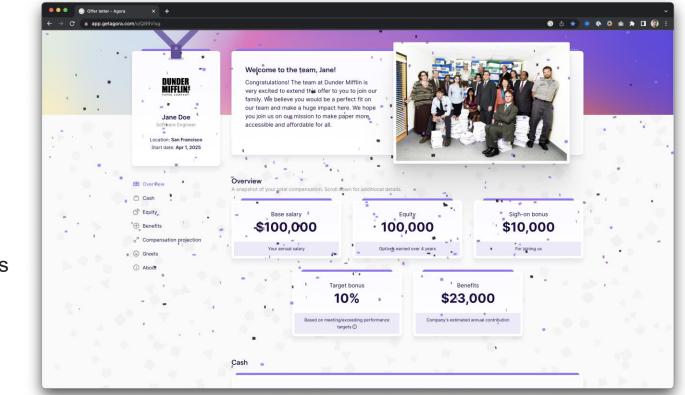
# **Offer Letters Demo**



# **Interactive Offer Letters**

Improve your candidate experience while helping companies streamline their offer workflow.

- ✓ Unforgettable, modernized offer experience
- Equity & salary growth projections
- Perks & Benefits explanations
- ✓ Welcome cards from future teammates
- ✓ FAQs to progressively answer company questions
- ✓ Configurable offer branding
- ✓ Performance analytics
- ✓ Document signing integration
- ✓ Approval workflow



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### Become an early adopter

We are looking for organizations who are interested in transforming their candidate experience with visual offer letters!

As a member of our early adopter program, you will receive:

✓ Access to the visual offer letter product

✓ Access to the Product Management team

✓ Special early adopter pricing





Feel free to ask any questions in the chat!

