How to Create and Effectively Maintain a Practical Compensation Calendar



### Agenda

- Compensation Calendar: The What, Why and Who
- Creating and Maintaining a Compensation Calendar
- Transitioning to a schedule
- Roll Out & Communication Plan



### **Today's Presenters**





#### Chloe Polanco Senior Compensation Analyst

#### **Daehi Hwang** Compensation Analyst



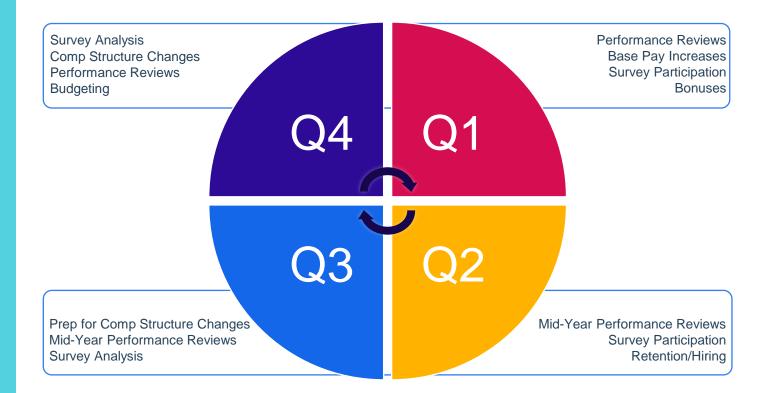
# Poll: How many folks already have a comp calendar in place?

# If you have a comp calendar, do you follow it closely?



# What is a Compensation Calendar?

#### **Comp Calendar Example**



#### A good comp calendar helps you...

- Set timelines and expectations
- Establish yearly objectives
- Deliver effective and timely communication

## Why Is A Comp Calendar Important?

### **Allows for proactivity**

• Actual opportunities to **be strategic** 

### Work with your timelines, not against them

- Creates a more inclusive process
- Support internal communication and bandwidth

#### **Better budgeting**

- More time, energy, and capacity
- **Reduce** cycle time and stress





### Without a Compensation Calendar...

#### Poor time management

- Clustered deadlines
- Not accounting for peak busy seasons

#### Bottleneck effect

• Not enough resources or time

#### • Danger of over or under communicating

- Not matching transparency to culture
- Not providing training for leadership



### Who to Involve in Compensation Calendars?



HR / Compensation / Total Rewards



**People Leaders** 



**Payroll / Finance** 





# **Getting Started**

What's the **big picture?** 

- Is there a comp plan or calendar already in place?
- Who will be involved? When and how?
- What are the essentials?
- What are HR's competing priorities?
  - What dates are set in stone?
  - What are rough starting and ending dates?
  - Do specific departments need special consideration?







# Poll: Which of the above does your organization look at annually?

## **Building Blocks of a Smart Comp Calendar**

#### **Milestones**

Market Analysis/Strategy Review



#### Tasks

- Benchmarking Positions
- Match Review Sessions With Managers
- Running Final Reports



#### **Break Out Into Quarters or Months**

#### Break Out Into Weeks or Days



### For Your Consideration



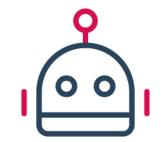
**Be Realistic With Task** Timing & Resources



Consider Tighter Timelines to Complete Tasks



It's OK To Start Simple



Ask for Feedback and Improve Over Time



### Transitioning to a schedule



Start by identifying the milestones



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Break it up into quarters or seasons

Define tasks & estimate timeline. Plot them on

calendar

### Map your milestones and tasks

::: payscale

# **Rolling Out your Calendar**

#### Plan the Execution Date

- Next quarter?
- Next Fiscal year?
- Gain/Confirm Stakeholder Buy-in
- Communicate and Educate
  - "Why" and "when"
  - Consider your labels and terminology
  - Give managers tools they need
- Roll out

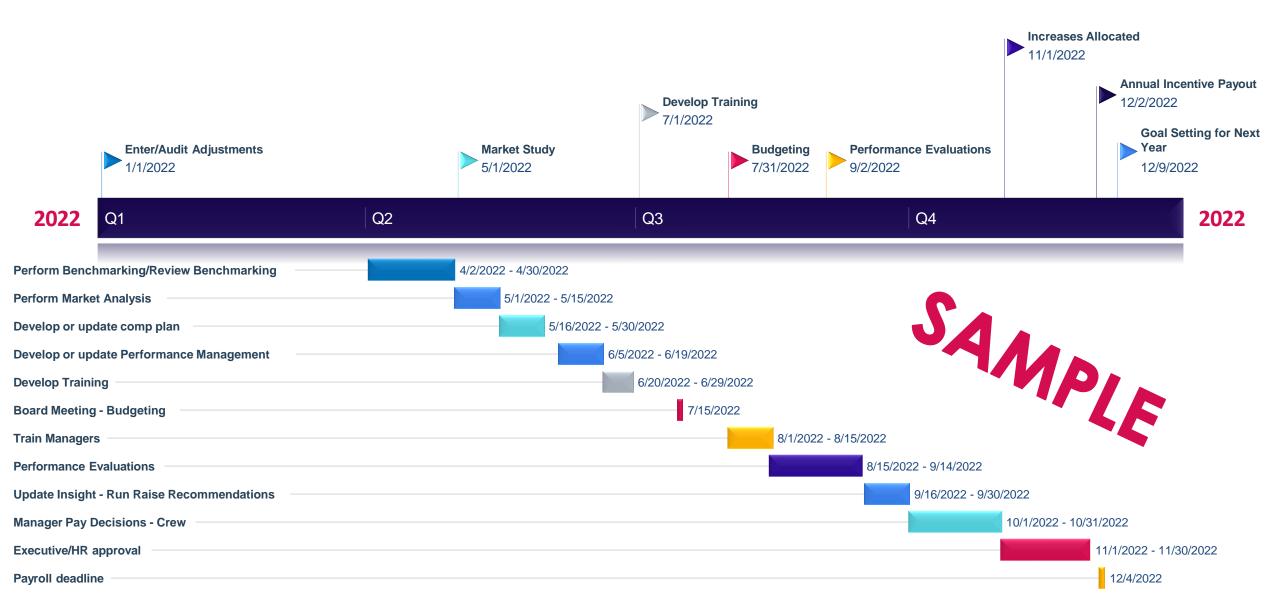
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## **Comp Calendar Examples**



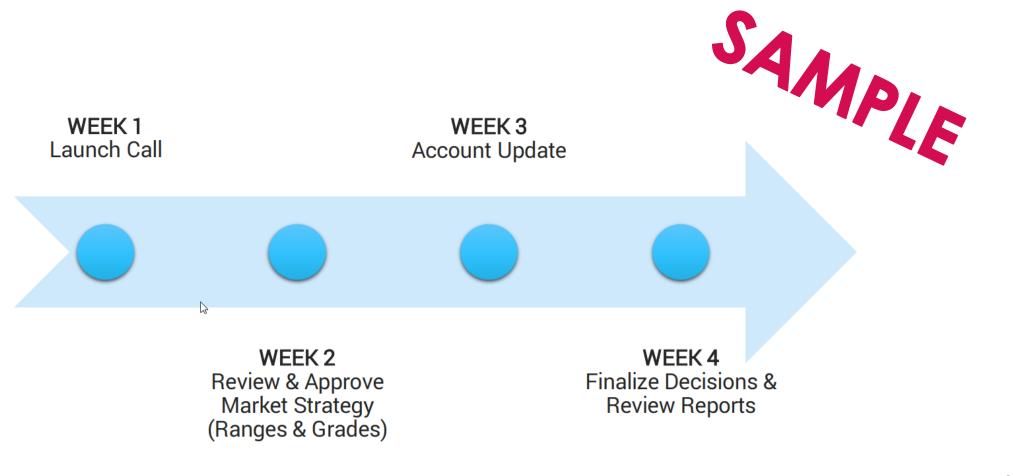
# **Sample Calendars**



# **Sample Calendars**

		<b>S</b>	AMPLE
Post-Midyear Pay Equity Analysis (Q3)			MPIL
Updated Compensation Strat	egy/Philosophy (Q3)		- 46
Job Leveling (Q3/Q4)			
Compensation Planning Ca	HR To-do Raise		Close Increase Cycle
2023 Compensation Budge	Performance Ratings	to Managers t	o Managers HR & Exec Review &
2022 Year-End Timeline &	Completed Structure Finalized	Manager Training	Approves Pay Increases
Complete Job Leveling & F	WEEK 9-8-7	-6-6-4-	3-2-1-(Pay Effective)
Preparation for structure ch	[	Manager Training	Date
	Manager To-do	Open Increase Cycle to Managers	Managers Communicate Pay Changes with Employees

### Market Analysis (Structure Build) Project Timeline



Q4 Q1 **Performance Reviews Base Pay Increases** Market Pricing Analysis **Bonus Delivery Comp Structure changes** Survey analysis Performance reviews **Survey Participation** Pay Equity Analysis **Job Description** Comp structure changes Base pay increases **Performance Reviews** Management Performance reviews Survey participation **Merit Budgeting** Pay Equity Analysis **Job Description** Budgeting **Total Rewards** Bonuses Management Communication **Survey Analysis Mid-Year Performance Mid-Year Performance** Reviews Reviews Prep for comp structure changes Mid-year performance reviews **Prep for Comp Structure Survey Participation** changes Survey participation Mid-year performance review **Retention/Hiring Survey Analysis Job Description** Survey analysis Retention/hiring **Market Pricing Analysis** Management **Pay Equity Analysis Pay Equity Analysis Job Description** Q3 Q2 Management SAMPLE

# Poll: Do any of these examples align to how your organization does it?

### **Evaluating your Comp Calendar**

**Review the success of your comp calendar** 

How do we determine what needs to change?

Perform end of cycle review/get feedback

□ What **worked** well?

□ What should be **changed/adjusted**?

Address things on what cadence? Biannually? What did we get to and what was acceptable/unacceptable?

□ How do you do this **efficiently**?

Use this time to survey your various teams



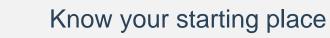


### Updating your Comp Calendar

- Communication Management
  - Who will you **share the feedback** with?
  - Highlight the feedback next year
- Change Management
  - Strategy and structure
  - Unforeseen changes to business org or market



## **Action Items**





#### Identify what you're working with

Stakeholders Resources Milestones

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Build your calendar

Train & Communicate









