Pay Transparency Legislation Series, Ep. 7:

What you need to know about the EU pay transparency directive



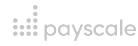
Today's Presenters:



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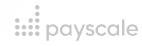
Today's Agenda

- An overview of the EU Pay Transparency Directive
- The impact of the EU Directive on global legislation
- Prepare for compliance and meet your transparency goals

Poll question 1:

How will the EU directive impact you?

- A. We have employees in the EU so need to get prepared.
- B. We don't have employees in the EU right now but want to understand the potential impact.
- C. We are planning on expanding into the EU so need to know this.
- D. Probably won't but I am here to learn.
- E. I am not sure.



An overview of the EU Pay Transparency Directive





How did we get here?

March 2021

Proposal on pay transparency introduced

December 15, 2022

EU Commission and EU Parliament reach an agreement on directive with two key parts

- 1) Pay Transparency Measures
- 2) Better Access to Justice for Victims of Pay Discrimination

March 31, 2023

EU Parliament Passes Directive on Pay Transparency

May 17, 2023

EU Directive on Pay Transparency published in Official Journal

Early June 2026

The EU member states deadline to implement the requirements into local law



Why pay transparency can help reduce the EU's gender pay gap

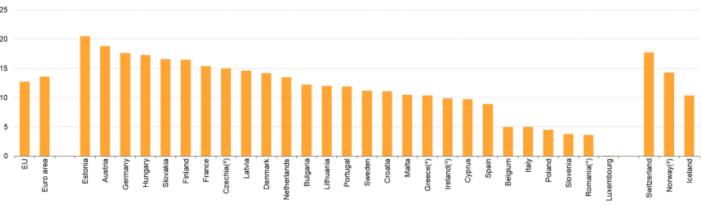
Pay transparency can help detect and tackle **unjustified pay differences** between men and women doing the same work.

What is the EU's gender pay gap?



The unadjusted gender pay gap, 2021

(difference between average gross hourly earnings of male and female employees as % of male gross earnings)



Reference: Eurostat

How could pay transparency help reduce the gender pay gap?

Pay transparency is the practice of providing job applicants and employees with **information about their pay**.

Without pay transparency

- → job applicants and employees are often unable to determine whether they are being treated fairly
- → victims of pay discrimination have difficulties in asserting their right to equal pay
- → gender bias in the context of salaries continues

With pay transparency

- → candidates can assess a salary offer
- → workers know if their pay is equal to that of colleagues of the other sex who are doing the same work



What would be the benefits of increased pay transparency?



a society that is **better informed** about pay systems and job grading



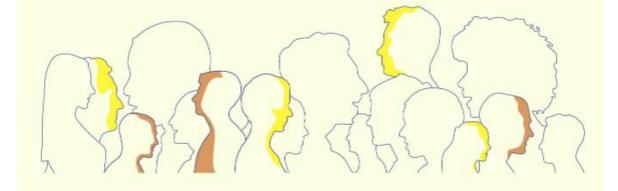
increased awareness about gender-based pay discrimination



employees who are empowered to enforce their right to equal pay



elimination of gender bias in pay





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Main EU directive requirements



> Transparency for job seekers *and* employees



Public disclosure of Gender Pay Gap Report



Equal pay for comparable jobs



Joint pay assessment



Expensive penalties

Part I:

Pay Transparency Measures

Pay transparency for job seekers



Employers will have to post a pay range in job postings *or* provide the pay range before the job interview. In addition, employers will not be able to ask candidates about their pay history (akin to the salary history bans we see across the U.S.).

Right to information for employees



Employees will now be able to request specific pay information from their employer, including their individual pay level and the average pay levels (broken down by sex for categories of workers doing the same work or work of equal value).

Gender pay gap reporting



Employers with at least **100 employees** will have to <u>publicly publish</u> information on their pay gap between male and female workers. However, this requirement will roll out slowly. In the first stage, employers with 250 or more employees will report every year; employers with between 150 and 249 employees will report every three years; and employers with 100 to 149 employees will also report every three years (but this group will begin reporting five years after the transposition of the Directive).

Joint pay assessment



If an employer has a gender pay gap of at least 5% *and* if they cannot justify the gap on the basis of objective, gender-neutral factors, they will then have to carry out a pay assessment in conjunction with workers' representatives.

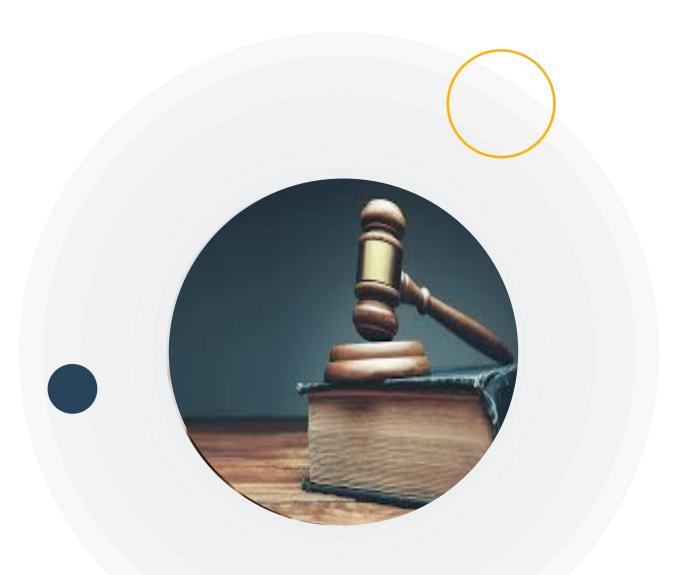


Part II: Better access to justice for victims of pay discrimination

- ✓ Compensation for Workers
- ✓ Burden of Proof on Employer
- ✓ Sanctions will include fines.
- ✓ Equality bodies and workers' representatives

What's next?

Member states have up to 3 years (or until June 2026) to implement the requirements into local law.





Current EU member states countries with pay reporting

Ukraine (candidate for accession to the EU)



How will this impact France?

- Reporting obligations will likely be modified by EU Directive
- Pay raise after maternity leave?
- Currently for employers with 50 or more employees already must publicly publish "gender equality index"
- Pay gaps between "categories of workers" new requirement in France
- No current rights for employees to get individual information on Pay Gaps in France—that will change with the EU Directive
- Directive will help identify gender-based discrimination

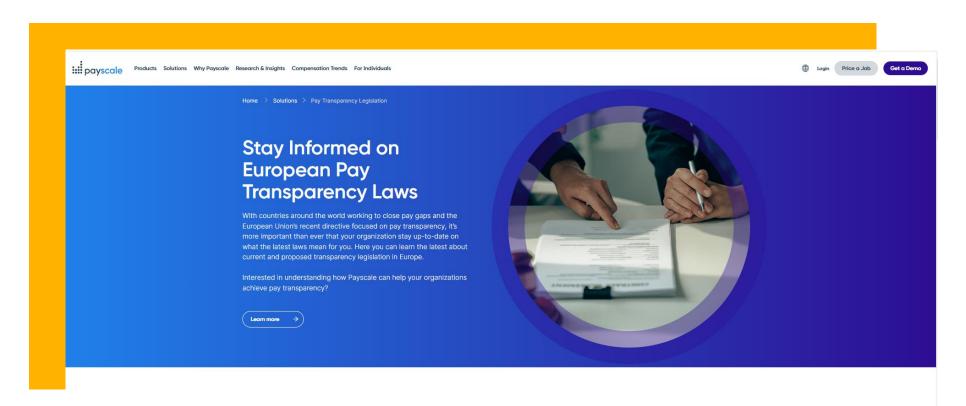


How will this impact the United Kingdom?



- Current legislation is the Gender Pay Gap Reporting Regulations (2017)
- Requires public reporting of six statutory metrics annually
- Intended to shine a spotlight on pay disparities in the workforce and drive progress over time
- The new EU directive will not apply to the UK, UK registered businesses with operations in EU member states will need to comply with reporting requirements
- UK businesses may come under pressure to adopt a common approach across their global operations to attract talent and respond to other stakeholders

NEW: EU Pay Transparency Laws Landing Page

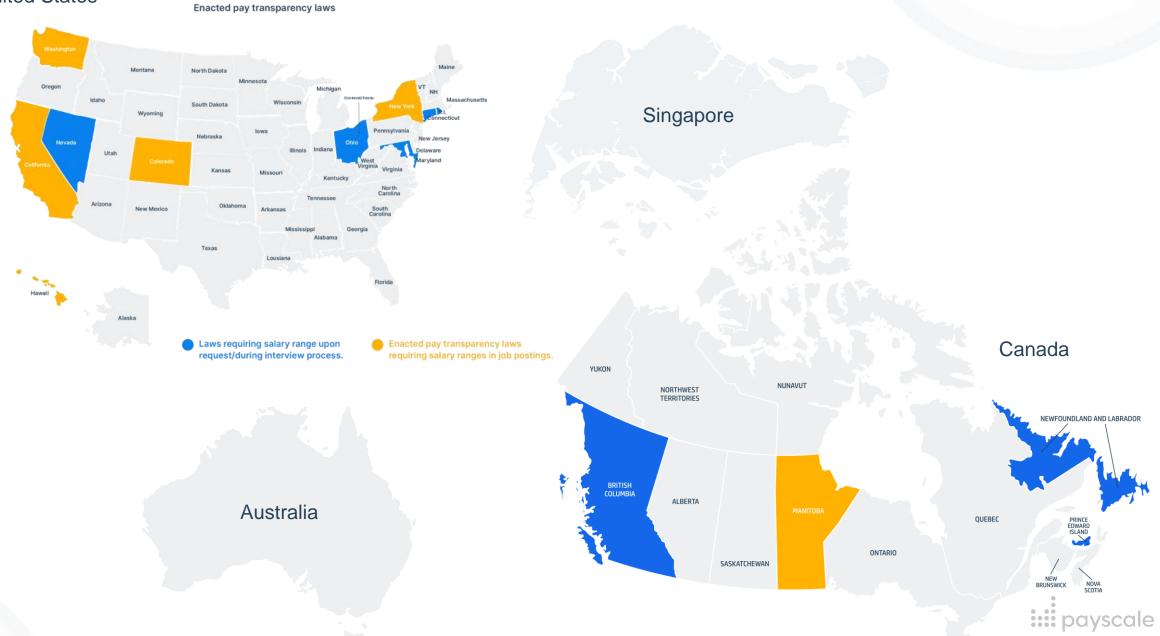


Your Guide to European Pay Transparency Laws

The impact of the EU Directive on global legislation



United States



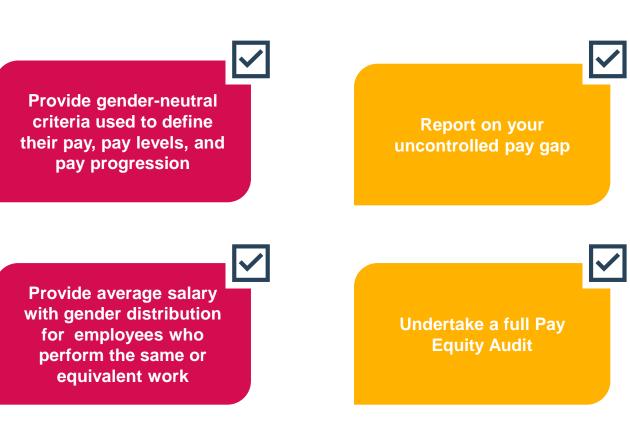
Prepare for compliance and meet your transparency goals



A growing list of pay transparency requirements



on request





Poll question 2:

How prepared are you?

(select all that apply)

- A. Communicate pay ranges during talent acquisition
- B. Communicate pay to employees on promotion or transfer
- C. Communicate pay ranges to employees annually or on request
- D. Provide gender-neutral criteria used to define pay, pay levels, and pay progression
- E. Provide average salary with gender distribution for employees who perform the same or equivalent work
- F. Report on your uncontrolled pay gap
- G. Undertake a full Pay Equity Audit



Your pay transparency checklist



Get buy in and commit to build transparent and consistent pay practices with a compensation philosophy that embeds fair pay



Understand the relevant factors that impact pay in your organization and make sure these are part of your compensation philosophy and pay policies



Ensure you have the **job architecture and competitive pay structures** that allow for appropriate comparisons between groups of employees



Training managers and other stakeholders to have **effective conversations** with employees about their pay



Conduct **proactive pay equity analysis** to understand the impact of wage gaps and biases

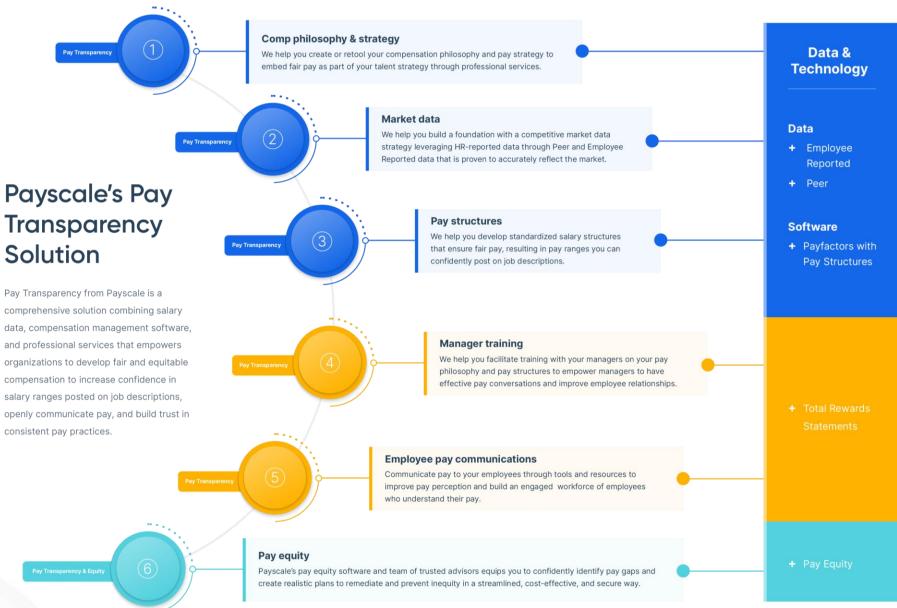


Poll question 3:

Which of these is your hardest problem to solve?

- Understand your competitive landscape and determine a data strategy
- B. Evaluate current employee pay against the market
- C. Implement standardized and scalable practices regarding salary structures and pay ranges
- D. Conduct regular pay equity analysis
- E. Efficiently manage your job descriptions
- F. Implement a strategic approach to merit increase planning that support pay transparency
- G. Support pay communication internally to employees and managers





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Professional Services

Services to drive pay transparency:

- + Compensation Strategy & Market Analysis
- + Job Pricing
- + Pay Structure Modeling & Creation
- + Comp Policies Guide & Support (includes Pay Philosophy)
- + Manager Training

Accomplish your pay transparency objectives quickly with a customized roadmap and personalized assistance from Payscale professional services.

Outcomes



Roadmap to accomplish pay transparency objectives quickly with a committed partner



Increased confidence in public-facing salary ranges



Internal pay
communications to
build an engaged

workforce that stays



Address and maintain internal equity for an extra layer of confidence



Q&A

Feel free to ask any questions in the chat!

